Western University Department of Political Science

Foundations of Public Administration

Political Science 2546F-001 Fall 2024

Instructor: Dr. Joseph Lyons

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Office hours: Wednesdays 1:30-3:30pm, or by appointment

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Course Information

Course Description: This course explores many of the inner workings of government. Students will be introduced to selected research and issues in public administration in the context of Canada's federal system. Topics include the machinery of government, the politics-administration dichotomy, intergovernmental relations, representative bureaucracy, accountability, and alternative service delivery, among others.

Learning Outcomes: By the end of this course, students will have developed a good understanding of the basic theories and concepts in public administration and be able to apply them to the Canadian context. They will be equipped with tools to help make them informed observers of government.

Course Organization: Weekly meetings occur on Thursdays beginning at 2:30pm. Classes will consist of a combination of lectures and class discussions. Tutorials will follow, as scheduled below, at 4:30pm.

Anti-Requisite: Political Science 2246E

Readings and Materials:

Required Textbooks

Johnson, David. 2022. *Thinking Government: Public Administration and Politics in Canada*, 5th edition. Toronto: University of Toronto Press. (Hereafter referred to as Johnson. PB = paperback version. BU = BibliU e-book version.)

POL 2546F Foundations of Public Administration: Western University Custom Second Edition. Toronto: Emond. (This custom book includes the case studies for tutorials.)

Both textbooks are available through the Bookstore: https://bookstore.uwo.ca/textbooksearch?campus=UWO&term=W2024A&courses%5B0%5D=001 UW/POL2546F.

The Johnson text is also available as an e-book through Western Libraries.

All other assigned readings will be available through Western Libraries, the course's OWL Brightspace site (https://westernu.brightspace.com/), or online. Assigned reading should be done **BEFORE** the class in which it is to be discussed.

If students need assistance with OWL Brightspace, they can seek support on the OWL Brightspace Help page. Alternatively, they can contact the Western Technology Services Helpdesk online or by phone at 519-661-3800 for technical support. Current versions of all popular browsers (e.g., Safari, Chrome, Edge, Firefox) are supported with OWL Brightspace; what is most important is that you update your browser frequently to ensure it is current. All JavaScript and cookies should be enabled.

Course Requirements

The final grade for this course will be composed of *four* components.

1. *Tutorials*. Tutorials begin on September 19th. Students will be informed of their tutorial room assignment by September 12th. Students in each tutorial room will be divided into smaller teams. Students will remain on the same team throughout the semester. During each tutorial meeting, teams will work through the assigned case study and discussion questions from the custom Emond book. Tutorials will be worth 15 percent of the final grade. The tutorial grade will consist of two components: *Individual Contribution* and the submission of a *Case Studies Journal*. Tutorial attendance is mandatory and will be monitored. Students may miss **ONE** tutorial without penalty. The *Individual Contribution* grade will be based partly on peer assessment. At the end of class on December 5, 2024, each team will submit their *Case Studies Journal*, which will consist of their written answers to all the discussion questions assigned throughout the semester. Students who miss more than four tutorials will receive a grade of zero on the *Case Studies Journal* component. More specific information and instructions will be provided in class and on OWL.

Please note that students needing to be excused from an additional tutorial – on top of the one absence grace - can request academic consideration by completing a request at the central academic consideration portal. Students are permitted one academic consideration request per course per term without supporting documentation.

Tutorial teams are expected to submit their Case Studies Journal by the deadline listed. Should extenuating circumstances arise, students <u>do not</u> need to request academic consideration and tutorial teams are permitted to submit their assignment up to 2:30pm on December 8, 2024 (72 hours past the deadline) without a late penalty. No Case Studies Journal submitted more than 72 hours past the deadline will be graded.

2. *Midterm Test*. An in-class test will be held on **October 24, 2024.** This will be a multiple-choice test based on the material covered up to that point.

Please note that the Midterm Test is considered to be central to the learning objectives for this course. Accordingly, students seeking academic consideration for this assessment will be required to provide formal supporting documentation. Students who are granted academic consideration for this assessment will be provided with the opportunity to write a makeup test on **Friday, November 1, 2024**.

3. Critical Article Analysis. Students must write and submit a critical review of a highly cited public administration journal article. Further instructions and the list of approved journal articles will be distributed in late September. The paper must be as close to 2,500 words as possible and is due by 2:30pm on November 14, 2024. Students are required to submit a hard copy to the instructor and an electronic copy through the course's OWL site for plagiarism detection by Turnitin.com.

Please note that students are expected to submit their Critical Article Analysis by the deadline listed. Should extenuating circumstances arise, students <u>do not</u> need to request academic consideration and they are permitted to submit their assignment up to 2:30pm on November 17, 2024 (72 hours past the deadline) without a late penalty. Should students submit their assessment after the 72 hours no-late penalty period, a late penalty of 5 percent per day will be applied. No Critical Article Analysis will be graded if it is submitted after 2:30pm on November 28, 2024. Academic Consideration requests may be granted only for extenuating circumstances that started before the deadline and lasted longer than the 72 hours no-late-penalty period.

4. *Final Exam*. There will be a Final Exam during the December examination period. The Final Exam will be cumulative and consist of multiple choice and short- and/or long-answer questions.

If you miss the Final Exam, please contact the academic counselling office of your faculty of registration as soon as you are able to do so. They will assess your eligibility to write a Special Examination. A Special Examination is any examination other than the regular examination, and it may be offered only with the permission of the Dean of the Faculty in which the student is registered, in consultation with the instructor and Department Chair. Permission to write a Special Examination may be given on the basis of compassionate or medical grounds with appropriate supporting documents. To provide an opportunity for students to recover from the circumstances resulting in a Special Examination, the university has implemented Special Examinations dates. These dates as well as other important information about examinations and academic standing can be found here.

Evaluation

1. Tutorials:	15%	
a. Individual Contribution (7%)		Continuous
b. Case Studies Journal (8%)		Due December 5, 2024 by 4:30pm
2. Midterm Test:	15%	October 24, 2024 @ 2:30pm
3. Critical Article Analysis:	35%	Due November 14, 2024 by 2:30pm
4. Final Exam:	35%	As scheduled by the Registrar

100%

Missed Coursework: The university's policy on academic considerations is described <u>here</u>. This policy requires that all requests for academic considerations must be accompanied by a self-attestation.

Please note that any academic considerations granted in this course will be determined by the instructor, in consultation with the academic advisors in your Faculty of Registration, in accordance with information presented in this course outline.

Scholastic Offences: Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a scholastic offence, at the following Web site:

https://www.uwo.ca/univsec/pdf/academic policies/appeals/scholastic discipline undergrad.pdf.

All required papers may be subject to submission for textual similarity review to the commercial plagiarism detection software under license to the university for the detection of plagiarism. All papers submitted for such checking will be included as source documents in the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between The University of Western Ontario and Turnitin.com (http://www.turnitin.com).

AI Policy: The use of generative AI tools (e.g. ChatGPT, Dall-e, other LLMs, etc.) is permitted in this course for the following activities:

- Brainstorming and refining your ideas;
- Finding information on your topic;
- Double checking your understanding of key concepts and themes; and
- Checking grammar and style.

The use of generative AI tools is not permitted in this course for activities including but not limited to:

- Impersonating you in classroom contexts, such as by using the tool to compose discussion board prompts assigned to you or content that you put into an online assignment;
- Completing group work that your group has assigned to you;
- Writing a draft of a writing assignment;
- Writing entire sentences, paragraphs or papers to complete class assignments.

You are responsible for the information you submit based on an AI query (for instance, that it does not violate intellectual property laws, or contain misinformation or unethical content). Your use of AI tools must be properly documented and cited in order to stay within university policies on scholastic offenses. For example, any use of LLMs must be documented as outlined here:

APA guidance, other citation formats. Any assignment that is found to have used generative AI tools in unauthorized ways can result in: a failure to receive full grades, the need to resubmit the assignment, need to orally present the assignment in office hours, or a failure to complete the requirements of the course. When in doubt about permitted usage, please ask for clarification.

Religious Accommodations: When a course requirement conflicts with a religious holiday that requires an absence from the university or prohibits certain activities, students should request an

accommodation for their absence in writing to the course instructor and/or the academic advising office of their faculty of registration. This notice should be made as early as possible but not later than two weeks prior to the writing or the examination (or one week prior to the writing of the test).

Please visit the Diversity Calendars posted on the university's EDID website for the recognized religious holidays: https://www.edi.uwo.ca.

Accessible Education: Students with disabilities are encouraged to contact Accessible Education, which provides recommendations for accommodation based on medical documentation or psychological and cognitive testing. The policy on Academic Accommodation for Students with Disabilities can be found at: https://www.uwo.ca/univsec/pdf/academic policies/appeals/AcademicAccommodation disabilities.pdf.

Support Services: Please visit the Social Science Academic Counselling webpage for information on adding/dropping courses, academic considerations for absences, appeals, exam conflicts, and many other academic related matters: https://counselling.ssc.uwo.ca/.

Students who are in emotional/mental distress should refer to Mental Health@Western (https://uwo.ca/health/) for a complete list of options about how to obtain help.

Western is committed to reducing incidents of gender-based and sexual violence and providing compassionate support to anyone who has gone through these traumatic events. If you have experienced sexual or gender-based violence (either recently or in the past), you will find information about support services for survivors, including emergency contacts at https://www.uwo.ca/health/student_support/survivor_support/get-help.html. To connect with a case manager or set up an appointment, please contact support@uwo.ca.

Please contact the course instructor if you require lecture or printed material in an alternate format or if any other arrangements can make this course more accessible to you. You may also wish to contact Accessible Education if you have any questions regarding accommodations: http://academicsupport.uwo.ca/accessible_education/index.html.

Course Schedule and Required Readings

Sept. 5 **Introduction and Overview**

Sept. 12 What is Public Administration?

Readings: Inwood, Gregory. 2012. Understanding Canadian Public Administration: An

Introduction to Theory and Practice, 4th ed. Toronto: Pearson, pp. 1-25.

Johnson (PB), Ch. 1 (skim pp. 14-36) and pp. 169-182. Johnson (BU), Ch. 1 (skim pp. 44-81) and pp. 236-280.

Sept. 19 **Bureaucracy I: Foundational Theories and Early Practice**

Readings: Barker, Paul and Tim Mau. 2017. *Public Administration in Canada*, 2nd ed.

Toronto: Nelson, pp. 29-51.

Johnson (PB), pp. 182-210 and 266-272. Johnson (BU), pp. 250-290 and 348-357.

Tutorial 1 Ch. 1, "Blowing the Whistle" (Spicer et al.)

Sept. 26 Bureaucracy II: Contemporary Theories and Practice

Readings: Johnson (PB), Chs. 8, 2, and pp. 272-275. Johnson (BU), Chs. 8, 2, and pp. 348-362.

Tutorial 2 Ch. 2, "The Civil Service in the Westminster Tradition" (Clarke).

Oct. 3 The Executive and the Bureaucracy

Reading: Johnson (PB), pp. 81-112 and 138-166.

Johnson (BU), pp. 132-170 and 199-235.

Tutorial 3 Ch. 3, "The Machinery and Organizing of Government" (Lindquist).

Oct. 10 The Legislature, the Judiciary, and the Bureaucracy

Readings: Johnson (PB), pp. 345-365.

Johnson (BU), pp. 445-474.

Thomas, Paul. 2018. "Parliament and the Public Service." In Christopher

Dunn, ed. The Handbook of Canadian Public Administration, 3rd ed, pp.

142-165. Toronto: Oxford University Press.

Oct. 17 *No Class – Fall Reading Week*

Oct. 24 *Midterm Test*

Oct. 31 Federalism and Intergovernmental Relations

Readings: Wallner, Jennifer. 2020. "Practices of Canadian Federalism." In James

Bickerton and Alain Gagnon, eds. Canadian Politics, 7th ed., pp. 147-169.

Toronto: University of Toronto Press.

Papillon, Martin. 2020. "The Two Faces of Treaty Federalism." In James

Bickerton and Alain Gagnon, eds. *Canadian Politics*, 7th ed., pp. 217-234.

Toronto: University of Toronto Press.

Tutorial 4 Ch. 4, "The Charter of Rights and Freedoms, the Supreme Court of

Canada, and Public Policy" (Kelly).

Nov. 7 **Public Finance**

Reading: Johnson (PB & BU), Ch. 6.

Tutorial 5 Ch. 5, "Balancing the Budget" (Spicer et al.).

Nov. 14 **Senior Leadership**

Critical Article Analysis due

Readings: Johnson (PB), pp. 127-138 and Ch. 10.

Johnson (BU), pp. and 188-199 and Ch. 10.

Siegel, David. 2010. The Leadership Role of the Municipal Chief Administrative

Officer. Canadian Public Administration 53 (2): 139-61.

Tutorial 6 Ch. 6, "Hiring a CAO" (Spicer et al.).

Nov. 21 Street-Level Bureaucrats, Representative Bureaucracy, and Employment

Equity

Readings: Johnson (PB), pp. 253-266 and 275-298.

Johnson (BU), pp. 336-348 and 362-391.

Lipsky, Michael. 1980. The Critical Role of Street-Level Bureaucrats. In

Street Level Bureaucracy: Dilemmas of the Individual in Public Services,

pp. 3-12. New York: Russell Sage Foundation.

Tutorial 7 Ch. 7: "Responding to the Recommendations of the Truth and Reconciliation

Commission" (Spicer et al.).

Nov. 28 Accountability and Service Delivery Alternatives

Readings: Johnson (PB), pp. 112-124 and 329-345.

Johnson (BU), pp. 170-187 and 425-446.

Barker, Paul and Tim Mau. 2017. Public Administration in Canada, 2nd ed.

Toronto: Nelson, pp. 143-159

Tutorial 8 Ch. 8, "Debating Privatization" (Spicer et al.).

Dec. 5 Exam Review and Case Studies Journal Submission

Final Exam as Scheduled by Registrar

APPENDIX TO UNDERGRADUATE COURSE OUTLINES DEPARTMENT OF POLITICAL SCIENCE

Prerequisite checking - the student's responsibility

"Unless you have either the requisites for this course or written special permission from your Dean to enroll in it, you may be removed from this course and it will be deleted from your record. This decision may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisites."

Essay course requirements

With the exception of 1000-level courses, most courses in the Department of Political Science are essay courses. Total written assignments (excluding examinations) will be at least 3,000 words in Politics 1020E, at least 5,000 words in a full course numbered 2000 or above, and at least 2,500 words in a half course numbered 2000 or above.

Use of Personal Response Systems ("Clickers")

"Personal Response Systems ("clickers") may be used in some classes. If clickers are to be used in a class, it is the responsibility of the student to ensure that the device is activated and functional. Students must see their instructor if they have any concerns about whether the clicker is malfunctioning. Students must use only their own clicker. If clicker records are used to compute a portion of the course grade:

- the use of somebody else's clicker in class constitutes a scholastic offence,
- the possession of a clicker belonging to another student will be interpreted as an attempt to commit a scholastic offence."

Security and Confidentiality of Student Work (refer to current *Western Academic Calendar* http://www.westerncalendar.uwo.ca/

"Submitting or Returning Student Assignments, Tests and Exams - All student assignments, tests and exams will be handled in a secure and confidential manner. Particularly in this respect, leaving student work unattended in public areas for pickup is not permitted."

Duplication of work

Undergraduate students who submit similar assignments on closely related topics in two different courses must obtain the consent of both instructors prior to the submission of the assignment. If prior approval is not obtained, each instructor reserves the right not to accept the assignment.

Grade adjustments

In order to ensure that comparable standards are applied in political science courses, the Department may require instructors to adjust final marks to conform to Departmental guidelines.

Academic Offences

"Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence, at the following Web site: http://www.uwo.ca/univsec/pdf/academic_policies/appeals/scholastic_discipline_undergrad.pdf

Submission of Course Requirements

ESSAYS, ASSIGNMENTS, TAKE-HOME EXAMS MUST BE SUBMITTED ACCORDING TO PROCEDURES SPECIFIED BY YOUR INSTRUCTOR (I.E., IN CLASS, DURING OFFICE HOURS, TA'S OFFICE HOURS) OR UNDER THE INSTRUCTOR'S OFFICE DOOR.

THE MAIN OFFICE DOES NOT DATE-STAMP OR ACCEPT ANY OF THE ABOVE.

Attendance Regulations for Examinations

EXAMINATIONS/ATTENDANCE (Sen. Min. Feb.4/49, May 23/58, S.94, S.3538, S.3632, S.04-097) A student is entitled to be examined in courses in which registration is maintained, subject to the following limitations: 1) A student may be debarred from writing the final examination for failure to maintain satisfactory academic standing throughout the year. 2) Any student who, in the opinion of the instructor, is absent too frequently from class or laboratory periods in any course will be reported to the Dean of the Faculty offering the course (after due warning has been given). On the recommendation of the Department concerned, and with the permission of the Dean of that Faculty, the student will be debarred from taking the regular examination in the course. The Dean of the Faculty offering the course will communicate that decision to the Dean of the Faculty of registration.

Absences from Final Examinations

If you miss the Final Exam, please contact the Academic Counselling office of your Faculty of Registration as soon as you are able to do so. They will assess your eligibility to write the Special Examination (the name given by the University to a makeup Final Exam).

You may also be eligible to write the Special Exam if you are in a "Multiple Exam Situation" (e.g., more than 2 exams in 23-hour period, more than 3 exams in a 47-hour period).

Note: Missed work can <u>only</u> be excused through one of the mechanisms above. Being asked not to attend an in-person course requirement due to potential COVID-19 symptoms is **not** sufficient on its own. Students should check the Western website to see what directives for Covid are to be followed. Western has been and will continue to follow directives established by the Middlesex-London Health Unit. That directive will state whether students should or should not come to campus/class and any other requirements (e.g., masks are mandatory). Please check on your own and <u>do not email the instructor, the Department Undergraduate Advisor/Coordinator or the Faculty of Social Science Academic Counselling Office.</u>

Accommodation and Accessibility

Religious Accommodation

When a course requirement conflicts with a religious holiday that requires an absence from the University or prohibits certain activities, students should request accommodation for their absence in writing at least two weeks prior to the holiday to the course instructor and/or the

Academic Counselling office of their Faculty of Registration. Please consult University's list of recognized religious holidays (updated annually) at

https://multiculturalcalendar.com/ecal/index.php?s=c-univwo.

Accommodation Policies

Students with disabilities are encouraged to contact Accessible Education, which provides recommendations for accommodation based on medical documentation or psychological and cognitive testing. The policy on Academic Accommodation for Students with Disabilities can be found at:

https://www.uwo.ca/univsec/pdf/academic_policies/appeals/Academic Accommodation_disabilities.pdf.

Academic Policies

The website for Registrarial Services is http://www.registrar.uwo.ca.

In accordance with policy,

https://www.uwo.ca/univsec/pdf/policies procedures/section1/mapp113.pdf,

the centrally administered e-mail account provided to students will be considered the individual's official university e-mail address. It is the responsibility of the account holder to ensure that e-mail received from the University at their official university address is attended to in a timely manner.

During exams/tests/quizzes, no electronic devices (e.g. a phone, laptop, iPad) are allowed and must be powered down and stored out of reach.

Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence, at the following Web site:

http://www.uwo.ca/univsec/pdf/academic_policies/appeals/scholastic_discipline_undergrad.pdf.

All required papers may be subject to submission for textual similarity review to the commercial plagiarism detection software under license to the University for the detection of plagiarism. All papers submitted for such checking will be included as source documents in the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between The University of Western Ontario and Turnitin.com (http://www.turnitin.com).

Computer-marked multiple-choice tests and exams may be subject to submission for similarity review by software that will check for unusual coincidences in answer patterns that may indicate cheating.

If a course uses remote proctoring, please be advised that you are consenting to the use of this software and acknowledge that you will be required to provide **personal information** (including some biometric data) and the session will be **recorded**. Completion of a course with remote proctoring will require you to have a reliable internet connection and a device that meets the technical requirements for this service. More information about this remote proctoring service, including technical requirements, is available on Western's Remote Proctoring website at:

https://remoteproctoring.uwo.ca.

Support Services

Please visit the Social Science Academic Counselling webpage for information on adding/dropping courses, academic considerations for absences, appeals, exam conflicts, and many other academic related matters: <u>Academic Counselling - Western University (uwo.ca)</u>

Students who are in emotional/mental distress should refer to Mental Health@Western (https://uwo.ca/health/) for a complete list of options about how to obtain help.

Western is committed to reducing incidents of gender-based and sexual violence and providing compassionate support to anyone who has gone through these traumatic events. If you have experienced sexual or gender-based violence (either recently or in the past), you will find information about support services for survivors, including emergency contacts at

https://www.uwo.ca/health/student support/survivor support/get-help.html.

To connect with a case manager or set up an appointment, please contact support@uwo.ca.

Please contact the course instructor if you require lecture or printed material in an alternate format or if any other arrangements can make this course more accessible to you. You may also wish to contact Accessible Education at

http://academicsupport.uwo.ca/accessible education/index.html

if you have any questions regarding accommodations.

Learning-skills counsellors at the Learning Development and Success Centre (https://learning.uwo.ca) are ready to help you improve your learning skills. They offer presentations on strategies for improving time management, multiple-choice exam preparation/writing, textbook reading, and more. Individual support is offered throughout the Fall/Winter terms in the drop-in Learning Help Centre, and year-round through individual counselling.

Western University is committed to a thriving campus as we deliver our courses in the mixed model of both virtual and face-to-face formats. We encourage you to check out the Digital Student Experience website to manage your academics and well-being: https://www.uwo.ca/se/digital/.

Additional student-run support services are offered by the USC, https://westernusc.ca/services/.

Plagiarism:

Students must write their essays and assignments in their own words. Whenever students take an idea, or a passage from another author, they must acknowledge their debt both by using quotation marks where appropriate and by proper referencing such as footnotes or citations. Plagiarism is a major academic offence." (see Scholastic Offence Policy in the Western Academic Calendar).

Plagiarism Checking: "All required papers may be subject to submission for textual similarity review to the commercial plagiarism detection software under license to the University for the detection of plagiarism. All papers submitted for such checking will be included as source documents in the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between The University of Western Ontario and Turnitin.com (http://www.turnitin.com)."

Multiple-choice tests/exams: "Computer-marked multiple-choice tests and/or exams may be subject to submission for similarity review by software that will check for unusual coincidences in answer patterns that may indicate cheating."

Note: Information excerpted and quoted above are Senate regulations from the Handbook of Scholarship and Academic Policy. https://www.uwo.ca/univsec/academic policies/index.html

PLAGIARISM*

In writing scholarly papers, you must keep firmly in mind the need to avoid plagiarism. Plagiarism is the unacknowledged borrowing of another writer's words or ideas. Different forms of writing require different types of acknowledgement. The following rules pertain to the acknowledgements necessary in academic papers.

A. In using another writer's words, you must both place the words in quotation marks and acknowledge that the words are those of another writer.

You are plagiarizing if you use a sequence of words, a sentence or a paragraph taken from other writers without acknowledging them to be theirs. Acknowledgement is indicated either by (1) mentioning the author and work from which the words are borrowed in the text of your paper; or by (2) placing a footnote number at the end of the quotation in your text, and including a correspondingly numbered footnote at the bottom of the page (or in a separate reference section at the end of your essay). This footnote should indicate author, title of the work, place and date of publication, and page number.

Method (2) given above is usually preferable for academic essays because it provides the reader with more information about your sources and leaves your text uncluttered with parenthetical and tangential references. In either case words taken from another author must be enclosed in quotation marks or set off from your text by single spacing and indentation in such a way that they cannot be mistaken for your own words. Note that you cannot avoid indicating quotation simply by changing a word or phrase in a sentence or paragraph which is not your own.

B. In adopting other writers' ideas, you must acknowledge that they are theirs.

You are plagiarizing if you adopt, summarize, or paraphrase other writers' trains of argument, ideas or sequences of ideas without acknowledging their authorship according to the method of acknowledgement given in 'A' above. Since the words are your own, they need not be enclosed in quotation marks. Be certain, however, that the words you use are entirely your own; where you must use words or phrases from your source, these should be enclosed in quotation marks, as in 'A' above.

Clearly, it is possible for you to formulate arguments or ideas independently of another writer who hasexpounded the same ideas, and whom you have not read. Where you got your ideas is the important consideration here. Do not be afraid to present an argument or idea without acknowledgement to another writer, if you have arrived at it entirely independently. Acknowledge it if you have derived it from a source outsideyour own thinking on the subject.

In short, use of acknowledgements and, when necessary, quotation marks is necessary to distinguish clearly between what is yours and what is not. Since the rules have been explained to you, if you fail to make this distinction your instructor very likely will do so for you, and they will be forced to regard your omission as intentional literary theft. Plagiarism is a serious offence which may result in a student's receiving an 'F' in acourse or, in extreme cases in their suspension from the University.

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